

Position Title: Chief Business Officer	Business Unit: Corporate Services
Reports To: Chief Executive Officer	Direct Reports: As per Organisation Chart
Award Classification: SEARMS Executive Salary	Location: Batemans Bay with travel as required to Canberra location

Hours of Work: Full time, Mon – Fri 38 hours per week

Span of hours: To be worked between the span of hours 8.00 am - 5.30 pm

### **Primary Objective:**

The Chief Business Officer (CBO) plays a hands on and strategic leadership role, reporting directly to the CEO and providing oversight of SEARMS' core business support functions, with a focus on human resources leadership, work health and safety (WHS) compliance, critical incident management, and quality assurance. The CBO supports the delivery of SEARMS' strategic objectives through best-practice corporate services, a safe and compliant workplace culture, and strong organisational systems.

This role is pivotal in ensuring that SEARMS meets its legal, compliance and operational obligations as a community housing provider and employer, including oversight psychosocial safety, incident response frameworks, governance systems, and continuous improvement across the organisation.

#### Recommendations - Best Practice:

- Ensure all HR and WHS policies remain up-to-date and compliant with relevant legislation.
- Embed trauma-informed and culturally safe practices across all corporate systems.
- Implement and maintain a centralised incident reporting and response framework.
- Regularly review and audit quality assurance systems to meet continuous improvement goals.
- Build internal capacity in HR and WHS to reduce dependency on external providers over time.

#### The key responsibilities of the role include to:

- 1. Human Resources Leadership
- 2. Work Health & Safety compliance
- 3. Critical incident management
- 4. Organisational quality assurance and governance
- 5. Leadership and corporate services
- 6. Business Operations



### Key Skills & Experience:

- Qualifications in Human Resources, Business Administration or related field.
- Strong experience in HR management, WHS compliance, and staff development.
- Demonstrated experience in critical incident response and risk management.
- Experience working in a community-controlled or not-for-profit environment.
- Understanding of Aboriginal cultural safety principles in a workplace context.
- Excellent interpersonal, coaching, and stakeholder engagement skills.

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Key Accountabilities	(ey Accountabilities		
Key Result Area	Major Activities	Performance Measures:	
1. Human Resources Leadership	<ul> <li>Provide strategic direction and executive oversight of human resource systems, policies, and frameworks.</li> <li>Manage recruitment, performance, talent development, and employee relations.</li> <li>Ensure compliance with Fair Work legislation, awards, and enterprise agreements.</li> <li>Support a culturally safe and inclusive workplace aligned to SEARMS' values.</li> </ul>	<ul> <li>Maintain compliance with relevant awards and legislation.</li> <li>Ensure all HR policies are in place.</li> <li>Manage external consultancy arrangements.</li> <li>Manage payroll and related statutory reporting and payments.</li> <li>Support the implementation of a company culture that attracts and sustains talent.</li> <li>Ensure that performance reviews are completed within set timeframes.</li> <li>Annual staff survey</li> </ul>	
2. Work Health & Safety Compliance	<ul> <li>Maintain a robust WHS compliance framework in line with legislative requirements.</li> <li>Ensure managers understand and apply risk management responsibilities.</li> <li>Lead quarterly WHS meetings and reporting processes.</li> <li>Oversee WHS incident and hazard reporting, response, and mitigation strategies.</li> </ul>	<ul> <li>Quarterly WHS meetings.</li> <li>Comprehensive reporting of workplace incidents, hazards and near misses.</li> <li>Ensure organisational WHS requirements are met.</li> <li>Attend and actively participate in WHS and other mandatory training.</li> <li>Maintain WHS registers.</li> </ul>	
3. Critical Incident Management	<ul> <li>Lead response planning and coordination for critical incidents, including staff support, stakeholder communication, and compliance reporting.</li> <li>Support post-incident reviews and implementation of continuous improvement actions.</li> <li>Ensure all staff are trained in incident response protocols.</li> </ul>	<ul> <li>Ensure all critical incidents are reported and responded to within required legislative and organisational timeframes</li> <li>Incident response plans are activated and followed according to SEARMS protocols 100% of the time.</li> <li>Post-incident reviews are completed and documented with clear improvement actions.</li> <li>Compliance reporting to regulators and stakeholders completed on time with no overdue items.</li> </ul>	
4. Organisational quality assurance and governance	<ul> <li>Maintain and improve quality assurance systems and compliance with NRSCH and other sector standards.</li> <li>Manage and regularly update policy and procedure frameworks across business operations.</li> <li>Act as Board Secretariat and ensure effective meeting coordination, minute-taking, and record keeping.</li> <li>Ensure compliance registers and documentation are current and auditable.</li> </ul>	<ul> <li>sooner if legislation changes, with review dates tracked.</li> <li>Compliance registers (e.g., WHS, risk, contracts, governance) are maintained with data accuracy and are audit-ready at all times.</li> </ul>	



Key Challenges:	<ul> <li>awareness, reputation management &amp;</li> <li>Have diligent oversight of the general best practice to ensure SEARMS of standards.</li> <li>Manage small projects in line with further and policies, procedures and governance.</li> <li>Ensure compliance with NRSCH standare.</li> <li>Raise the profile and reputation of the networking events and forums and advocate for the Aboriginal community.</li> </ul>	day to day operations and on perates to consistently high nder requirements, legislation to practices. It is as relevant. It is a relevant organisation by participating in being an active member and	<ul> <li>Maintaining quality measures. Keeping all policies &amp; procedures up to date under business operations.</li> <li>Attend at relevant forums and conferences.</li> <li>Maintain a grant and acquittals calendar.</li> <li>Monthly reporting to the CEO.</li> <li>Any other business functions that the CEO may direct.</li> </ul>
<ul> <li>6. Business Operations</li> <li>Managing grant funding application</li> <li>Take the lead in grant funding at Liaise with the communication</li> </ul>		s and reporting.	<ul> <li>Continuous sourcing of cost-efficient measures for the organisation.</li> <li>Clean, safe working environment for all staff.</li> </ul>
5. Leadership and Corporate Services	<ul> <li>Lead the Corporate Services tean administrative and business support set</li> <li>Coach and mentor staff to build internate Foster a professional, safe, and collaborate Support the CEO in strategic initiative relevant forums.</li> <li>Support the Board with logistical meet and distribution of board papers</li> </ul>	rvices.  Il capability and accountability.  rative workplace culture.  res and represent SEARMS in	<ul> <li>Corporate Services team achieves agreed service delivery targets each quarter.</li> <li>Staff performance reviews for direct reports are completed within organisational deadlines.</li> <li>Demonstrated improvement in staff engagement or satisfaction through annual staff survey results.</li> <li>Internal capability improved—measured by reduction in reliance on external HR/WHS consultants.</li> <li>Positive workplace culture maintained.</li> <li>Active participation in sector or stakeholder forums annually representing SEARMS.</li> </ul>

- Provide leadership and maintain strong relationships across the organisation and community.
- Leading and motivating the team to deliver on the requirements on key result areas and the overall strategic objectives of the organisation.
- Managing a high workload across multiple compliance areas with tight deadlines.

services; acts with clients in mind; establishes and maintains effective relationships with clients, stakeholders and service providers and gains their trust and respect.

Conflict Management - Steps up to conflicts, seeing them as opportunities; reads situations quickly; good at focused listening; can hammer out tough agreements and settle disputes equitably; can find common ground and get cooperation with minimum noise.

Decision Quality - Makes good decisions in a timely manner based upon a mixture of analysis, wisdom, experience, and judgment; most of her/his solutions and suggestions turn out to be correct and



•	Building a strong performance and accoun-	tability culture while navigating
	sensitive internal issues.	

Balancing hands-on operational needs with strategic planning.

accurate when judged over time; sought out by others for advice and solutions.

**Learning on the Fly** - Learns quickly when facing new problems; a tenacious and versatile learner; open to change; analyses both successes and failures for clues to improvement; experiments and will try anything to find solutions; enjoys the challenge of unfamiliar tasks; quickly grasps the essence and the underlying structure of anything.

**Priority Setting** - Spends her/his time and the time of others on what's important; quickly zeros in on the critical few and puts the trivial many aside; can quickly sense what will help or hinder accomplishing a goal; eliminates roadblocks; creates focus.

Date

Position Dimension & Decision-Making Authority as per delegation schedule:	Key Communication Contacts:		
Without referral to CEO –  • Routine staff management decisions	Contact/Organisation CEO	Purpose/Frequency of Contact As needed	
Operational expenditure within delegation and budget	Executive Team	Weekly – Strategic planning	
<ul> <li>Management of performance and employee relations</li> <li>After Consultation with CEO –</li> <li>Operational expenditure outside delegation and budget</li> <li>Referred to Executives or others –</li> </ul>	All Senior and Line Management Staff External Agencies and	As needed - Ensure services are provided in line with the overal objectives of the organisation  As required – building and maintain relationships	
<ul> <li>Capital expenditure</li> <li>Strategic direction – including Communications</li> <li>Budget setting</li> </ul>	stakeholders	<b>0</b>	

Signed

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Name